Airl<u>ine/Aircraft Projects</u>

Update & Comment

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Europe-US Summer 2011 vs. 2010 Non-Stop Route Changes

This summer changes and trends can be summarized as follows:

- 5.5% capacity growth
- net addition of about 19 new daily flights = a 4.7% increase in frequencies
- over ½ the new flights are of the *hub-to-hub* type, that is alliance-driven and consolidating rather than fragmenting in impact
- the 5.5% capacity growth does not exceed demand growth... to the contrary, price increases are being readily absorbed, with the winter 2010/11 capacity excess no longer an issue
- long-term US-EU visitors trends [negative for the past decade] suggest unrealized upside potential, especially if the security-driven problems of the past decade continue to recede
- pending equipment orders do not suggest large capacity expansion in 2012.

	ENTRY or EXIT	FREQUENCY*	ROUTE TYPE**	EQUIPMENT	
American	ORD-HEL	Daily	Hub-to-hub	767-300	
	JFK-BUD	Daily	Hub-to-hub	767-300	
	JFK-BCN	from 7 to 11 weekly	Hub-to-minihub	767-300	
	MAD-MIA	from 7 to 14 weekly	Hub-to-hub	767-300	
	FRA-ORD	Daily	Hub-to-spoke	767-300	
	JFK-LHR	from 34 to 27 weekly	Hub-to-hub	767-300	
Delta	BOS-LHR	7 weekly	Minihub-to-spoke	767-400	
	MIA-LHR	Daily	Point-to-point	767-300	
	JFK-LHR	from 14 to 21 weekly	Hub-to-spoke	767-400	
	SEA-AMS	from 10 to 14 weekly	Spoke-to-hub	767-300	
	JFK-CDG	Daily	Hub-to-hub	767-300	
	JFK-KEF	5 weekly	Hub-to-spoke	757-200	
	BOS-CDG	Daily	Minihub-to-hub	757-200	
	PIT-CDG	from 5 to 7 weekly	Spoke-to-hub	757-200	
	ATL-LHR	from 7 to 11 weekly	Hub-to-spoke	767-400	
	DTW-LHR	from 7 to 10 weekly	Hub-to-spoke	767-400	
	JFK-DUB	from 7 to 9 weekly	Hub-to-spoke	757-200	
	ATL-ATH	from 7 to 2 weekly	Hub-to-spoke	767-300	
Sun Country	MSP-YQX-LGW	2 weekly***	Point-to-point	737-800	
United/	EWR-STR	Daily	Hub-to-spoke	757-200	
Continental	EWR-LHR	from 28 to 35 weekly	Hub-to-spoke	757-200	
	EWR-LIS	from 7 to 10 weekly	Hub-to-hub	757-200	
	IAD-LHR	from 21 to 28 weekly	Hub-to-spoke	777-200	
	IAD-CDG	from 7 to 14 weekly	Hub-to-spoke	757-200	
	EWR-BRS	Daily	Hub-to-spoke	757-200	
	EWR-FCO	from 14 to 7 weekly	Hub-to-spoke	767-400	
	EWR-OSL	from 10 to 7 weekly	Hub-to-minihub		
	IAD-FCO		1		
	DEN-LHR		^		
US Airways	CLT-DUB	Daily	Hub-to-spoke	757-200	
	CLT-MAD	Daily	Hub-to-spoke	767-200	
	PHL-OSL	Daily	Hub-to-spoke	757-200	

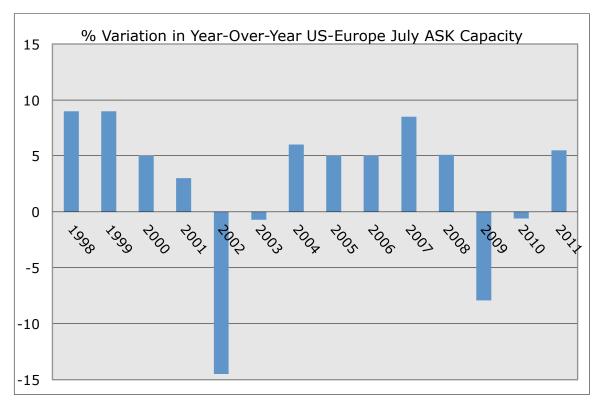
Aer Lingus	DUB-BOS	from 7 to 10 weekly	Hub-to-spoke	330-200	
Air Berlin	TXL-JFK	4 weekly	Hub-to-hub	330-200	
	TXL-MIA	3weekly	Hub-to-hub	330-200	
	DUS-MIA	from 6 to 4 weekly	^		330-200
Air France	CDG-MCO	3 weekly	Hub-to-spoke	777-200	
	CDG-ATL	from 7 to 14 weekly	Hub-to-hub	777-200	
	CDG-IAD	5		1	330-200
Alitalia	FCO-EWR	from 5 to 7 weekly	Hub-to-hub	777-200	
Air-India	FRA-EWR	Daily	5th freedom		777-200
	FRA-ORD	Daily	5th freedom		777-200
Arkefly	AMS-SFB	2 weekly	Hub-to-spoke	767-300	
	AMS-MIA	2 weekly	Hub-to-spoke	767-300	
British	LHR-SAN	Daily	Hub-to-spoke	777-200	
	LHR-JFK	from 42 to 49 weekly	Hub-to-hub	777-200	
	LGW-TPA	from 5 to 7 weekly	Hub-to-spoke	777-200	
	LGW-MCO	J	1		777-200
Condor	FRA-SEA	2 weekly	Hub-to-spoke	767-300	
FlexAir	KEF-EWR	from 4 to 7 weekly	Hub-to-spoke	757-200	
	KEF-BOS	4 weekly	Hub-to-spoke	757-200	
Iberia	BCN-MIA	3 weekly	Minihub-to-hub	340-300	
	MAD-LAX	4 weekly	Hub-to-spoke	340-300	
	MAD-JFK	from 14 to 17 weekly	Hub-to-hub	340-300	
	MAD-IAD				340-300
	MAD-MIA			:	340-300
Icelandair	KEF-IAD	5 weekly	Hub-to-spoke	757-200	
	KEF-BOS	from 10 to 14 weekly	Hub-to-spoke	757-200	
	KEF-JFK	from 11 to 14 weekly	Hub-to-spoke	757-200	
KLM	AMS-MIA	4 weekly	Hub-to-spoke	MD-11	
LOT	WAW-JFK		*	•	767-300
	WAW-EWR	· · · · ·			767-300
	KRK-ORD	-	1		767-300
Lufthansa	FRA-EWR	from 7 to 14 weekly	Hub-to-hub	340-300	
	MUC-MIA	3 weekly		:	330-300
Martinair	AMS-MCO	-	1	-	767-300
SAS	OSL-EWR	Daily	Minihub-to-hub	330-300	
ТАР	LIS-MIA	5 weekly	Hub-to-spoke	330-200	
Virgin Atlantic		2 weekly	Point-to-point	747-400	
	MAN-MCO	from 9 to 11 weekly	Point-to-point	330-300	

* Change of **at least 2 weekly** vs. July 2010. ** Evaluation **specific** to these airlines/routes. *** moved from STN Based on July 2011 schedules provided by OAG [Official Airline Guide] valid as of May 7 2011.

Summary Daily flights Summer 2011 Daily flights Daily flights ASK total change Frequency versus 2010 eliminated introduced [preliminary estimate] net change change US carriers - 7.8 +18.3+10.5+ 5.2% +4.9% - 7.2 + 5.9% European + other +15.3+8.1+ 3.9% - 15.0 + 33.6 + 4.7% + 5.5% Total + 18.6

Route Types	Summer 2010 vs. 2009		Summer 2011 vs. 2010			
	Deleted	Added	Net	Deleted	Added	Net
Hub-to-hub or mini-hub	5.5	7.5	+ 2	2	11.5	+ 9.5
Hub-to-spoke or point-to-point	24.7	20	- 4.7	13	22	+ 9
Total	30.2	27.5	- 2.7	15	33.5	+ 18.5





New equipment orders are limited [following the '09 downturn] and competing uses for long-haul capacity in Asian markets are substantial, so growth next year is not likely to be very large.

A series of key questions suggested by the page route changes revolve around the *consolidation-versus-fragmentation* axis: airlines, airports, regulators, manufacturers and investors all ask variants of this question, and so should we.....

are alliances now surging ahead against independents?

They are growing strongly, but the point can be exaggerated. Consider this summer's % of new routes that are exploiting alliance hub-to-hub synergies:

	2011	average for 2003-2011
Net Total	+ 18.5	+ 99.8
hub-to-hub or mini-hub	+ 9.5	+ 32.3
hub-to-spoke or point-to-point	+ 9	+ 67.5
% of net new routes that are hub-to-hub/mini-hub	51.3%	32.4%

So yes it is more than usual, but no, it is not a stampede! In fact looking at the historical data, hub-to-hub has tended to outperform in early upturn years.

This relates to another question: is there any sign of life from the independent sector? The answer is that some European charter and other unaffiliated carriers are adding capacity, but almost no US ones. Can new entry be viable? It is certainly very hard to execute profitably, and more new entrants will fail than not. But this doesn't mean there will never again be successful new entry!

summer versus winter

Alliances have made no real difference to the transatlantic dilemma how to be profitable in winter as well as summer. This past winter had 11% capacity growth led by Delta at 16%... way too high.

However all available evidence is that the 5.5% capacity increase this summer, together with fare increases at least compensating for [if not exceeding] higher fuel costs, will be easily absorbed by demand. Next winter the alliances [again led by DL] will try to reverse last winter's overcapacity.

An interesting alternative view of what happened last winter [expressed recently in *Aviation Week*] is that anti-trust immunized alliances have an in-built propensity to boost capacity, because they share risk over multiple carriers. But we believe the Delta 16% boost last winter was more of a special case. The tendency over time is for alliances to prioritize profitability over growth.

average aircraft size

After several years of reduction in aircraft size, the average seat count is being boosted by A380s:

- 2011 255.8
- 2010 252.4
- 2008 254.8
- 2006 258.1

New A380 routes: CDG-IAD/SFO added by Air France [CDG-JFK already op. in summer '10] FRA-JFK/MIA/SFO added by Lufthansa

= total of 5 new A380 daily frequencies this summer.

However we don't see this upsizing effect going beyond the further addition of comparably small numbers of A380s in the next few years.

marginal routes

Routes that are an airport's only non-stop scheduled transatlantic service are being net subtracted:

- Bristol [BRS] & Krakow [KRK] will lose their only non-stop scheduled service.
- there are no airports *vice versa* receiving first-ever transatlantic service.

An interesting trend this summer is that EU carriers [now with US partners] with long histories of shunning transatlantic service from secondary cities in their own country, now see opportunities precisely there:

Virgin Atlantic are adding in Manchester

United/Continental in partnership with Lufthansa are entering Stuttgart from Newark Barcelona receives 3 weekly IB/AA Miami services and additional AA/IB JFK flights SAS re-enters Oslo-Newark.

visitor trends

It continues to be the case that transatlantic tourism has barely recovered from its previous highs back in 2000. EU visitors to the US only just exceeded the 2000 number in 2010. US visitors to Europe are still well under 2000 levels. This suggests a degree of future upside.

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